# Results of the efficiency models in the Andalusian Health Service Supply Chain

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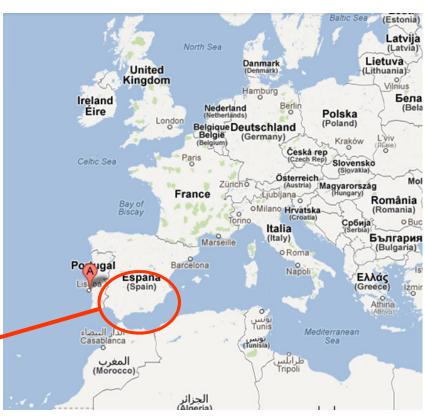
Economic Management Directorate Andalusian Health Service



# **ANDALUSIA GEOGRAPHIC SITUATION**

Area: 87.597 Km<sup>2</sup>. Inhabitants: 8.059.461





# ANDALUSIAN HEALTH SERVICE (SAS) NUMBERS

CENTERS	
HOSPITALS	29
HEALTH CENTERS	1.514
MANAGEMENT AREAS	9

STAFF	
HOSPITALS	62.132
HEALTH CENTERS	22.636

BUDGET 8.602 M€



# **OBJETIVES**

# Establish a sustainable model in order to:

- Increase patient security.
- Increase logistic service level of the healthcare activity
- Reduce Supply Chain global cost

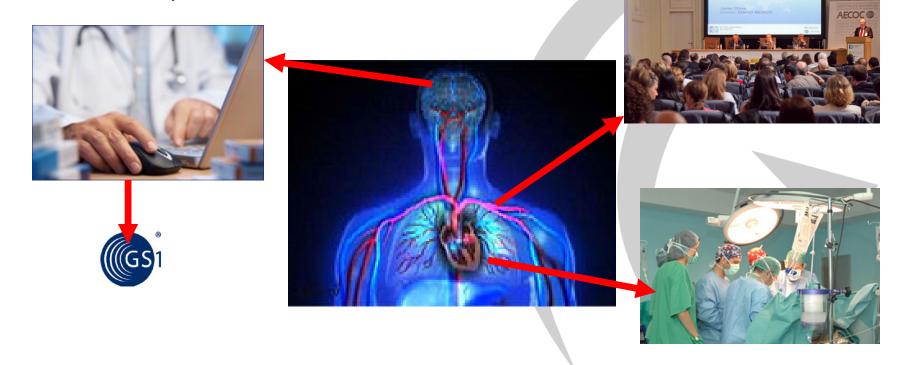


# **PURCHASING MODEL**

# The Andalusian Health Service Purchasing model is:

- Dynamic
- Used for all the healthcare centers of Andalusia
- Regularize the supply and the demand

• It offers professionals all the corporative tools to achieve this process.



# **CURRENT PROYECTS**

# **Corporative Management Strategic Lines:**

- 1.- To add the steps of the logistic process:
  Integral Logistics Provincial Platforms
- 2.- To organize the purchase process: Catalogue Normalize the public procurement Integrated Purchase Planning
- 3.- Professionals Involvement: Spend Agreement, Technical Commissions, work groups.
- 4.- Develop and implant the information system: **SIGLO** (Integral System of Logistic Management)

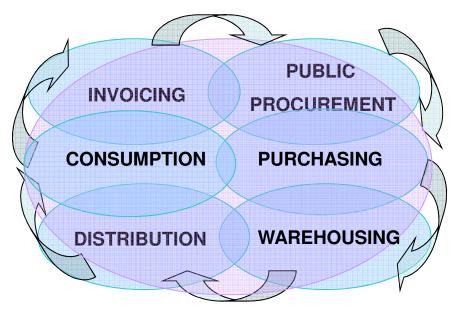
# 1.- PROVINCIAL PLATFORMS

In 2009 the logistic map was evaluated in an internal cost analysis:

- Staff
- Distribution
- Warehousing

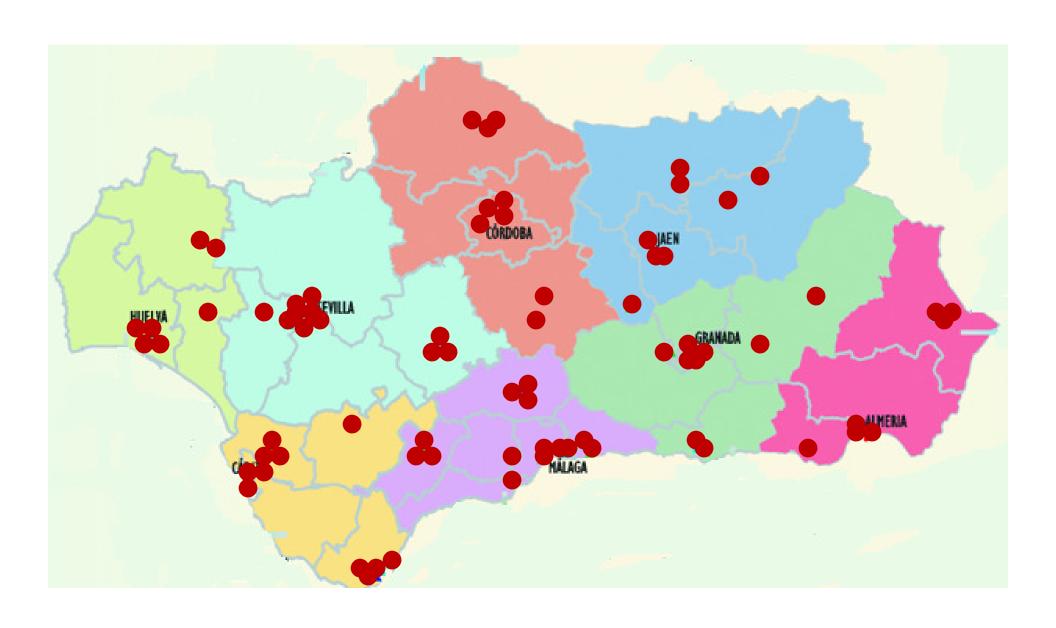


And it was decided to add all the steps of the logistic process in 8 provincial platforms:





# 1.- PROVINCIAL PLATFORMS



# 1.- PROVINCIAL PLATFORMS

#### ADVANTAGES ...

- Better purchasing prices and general conditions.
- Encourage modernization of warehouses and distribution
- Reduction of official acts and bureaucracy with easier procedures as the European Directive requires.
- Rational use of the sanitary products, unification of criteria in the consumption of articles by professionals agreement

# 2.- ORGANIZATION OF PURCHASING PROCESS

- The goods and services Catalogue shows the demand
  - Generic Center (only one internal code in SAS: 122.496)
  - Expansion of the scope to all the economic management
  - Provincial Alignment (one reference for Generic center)
- The goods and services Bank shows the supply (404.120 products)
- Normalize the Public Procurement and Purchases Integrated Planning
  - Spend Agreement management

# 3.- INVOLVEMENT OF PROFESSIONALS

The model promotes the active participation of the professionals and their **co-responsibility in the economic sustainability**.

Looking for their participation with:

- Spend Agreement
- Technical Commissions,
  - Provincials
  - Regional
- Involvement in work groups

# To implant SIGLO has supposed:

- Redefinition of the whole logistic process from suppliers up to patients realized by a group of experts from our centers.
- Adopting the best practices and optimizing the processes.
- Centralized and standardized information, shared for all the stakeholders of the supply chain

# IT'S IMPLANTED IN ALL THE PROVINCES SINCE OCTOBER!

# 4.- SIGLO - LOGISTIC

# SIGLO for suppliers :

# External manager in the Suppliers Centre:

- External orders (contacts, orders, incidences y complaints)
- Warehouse (entered register, reception confirmation)
- Healthcare consignment
- Invoicing (register of invoices)

And with the implantation of SIGLO, the **GS1 Standard** system:

Goods Management: Automatic identification and data capture EAN-UCC (GS1)

Product Traceability, safety for patients and professionals

Document Management: Electronic Data Interchange in the commercial transactions **EDI**.

- ORDERS
- DESADV (Despatched advice)
- RECADV (Reception advice) (72 working hours)
- INVOIC With electronic signature

# 4.- SIGLO

# And for GS1 Standard system adoption:

- Technical Commission of Purchasing and Logistics (CTCL)
   www.ctcl.es
  - Work Group Traceability
  - Work Group EDI
- GS1 Spain
- GS1
- EDICOM

#### 2005

- Collaboration Agreement with GS1 Spain
- Hospitals work team analyzed:
  - SAS needs
  - Current Codification status of the Health Sector.
- Mandatory Codification and Symbol Requirements
   Document.

#### 2005-2012

- Training and support to our staff and suppliers.
- Logistic attributes based on GS1 Standards were introduced by the suppliers in our Data Base for 306.975 products
- Validation Match of symbol and Data Base Logistic attributes information
- Participation GS1 Spain Work teams and Spanish Health Services work teams to unify criteria

# **CATALOGUE**

**Scope : All** kind of goods and services:

• 122.496 Articles. Example: Blue Ballpoint

### **BANK**

- 404.120 Products: Information introduced by the suppliers. (Brand, model, reference, GTINs, photo....)
  - GTIN information: 306.975 products

Código SAS:	01.11.01.200000 EQ. CAMPOS	01.11.01.200000 EQ. CAMPOS QUIRURGICOS UNIVERSAL STANDARD		
CIP:	1	100000657540		
Empresa asociada al producto:	MÖLNLYC	MÖLNLYCKE HEALTH CARE S.L.		
September 2015	GUE TAN	?	7000400000440	
Ē 7310796993404 <b>♥</b>	Código EAN:	(j)	7332430009142	
□ ⊕ 7310791043371 ♥ □ ⊕ 7332430009142 ♥ □ ⊕ 7332430417541 ♥	Número de unidades del nivel anterior con en la agrupación:	ntenidas	2	
	Número total de unidades de consumo con	ntenidas:	14	
	¿Es unidad de pedido?:	2	Si	
	Tipo de embalaje:	2	Caja	
	Instrucciones de manipulación:	?	Almacenar en lugar fresco, oscuro y seco	
	Fecha inicio disponibilidad:	?	N/D	
	Fecha fin disponibilidad:	2	N/D	
	DIMENSIONES I	DEL ENVA	SE O EMBALAJE	
	Peso bruto:	?	15,190	
	Unidad de medida de peso:	2	Kilogramos	
	Anchura:	2	391,000	
	Altura:	2	460,000	
	Profundidad:	2	596,000	
Abrir todo   Cerra	unidad de medida de longitud:	2	Milímetros	

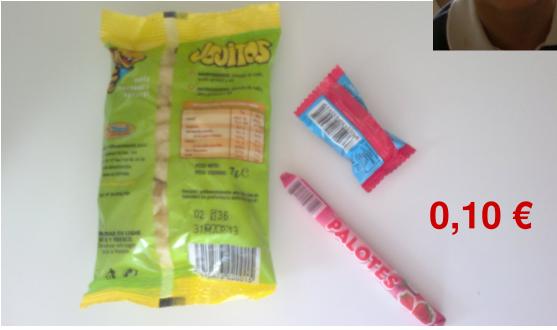
Cerrar ventana

All of the hospitals have a warehouse which manages the consumer unit with the automatic capture of GS1 symbols



When in healthcare?





# 4.- SIGLO - EDI

# **Mandatory use of EDI**

At 1st January of 2013 for:

- Medical devices
- Implants
- Medicines

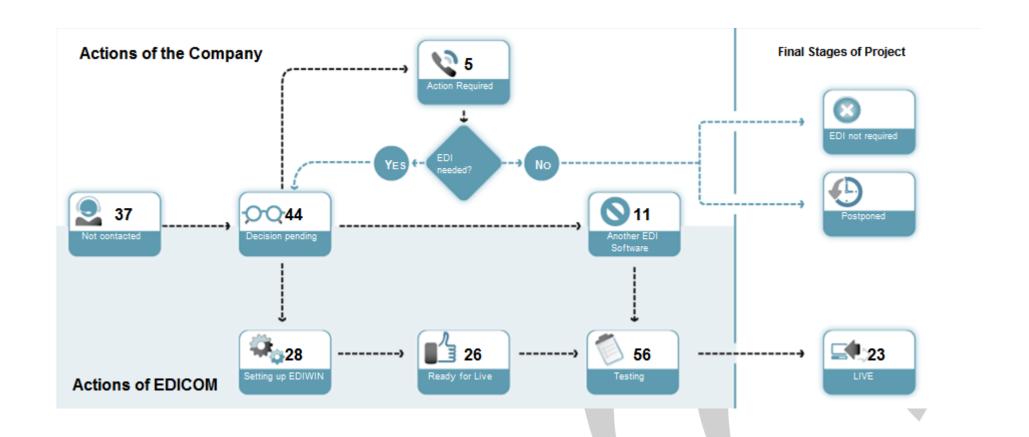
And 1st April 2013 for Diagnosis Reagent

# 4.- SIGLO - EDI

# Requirements

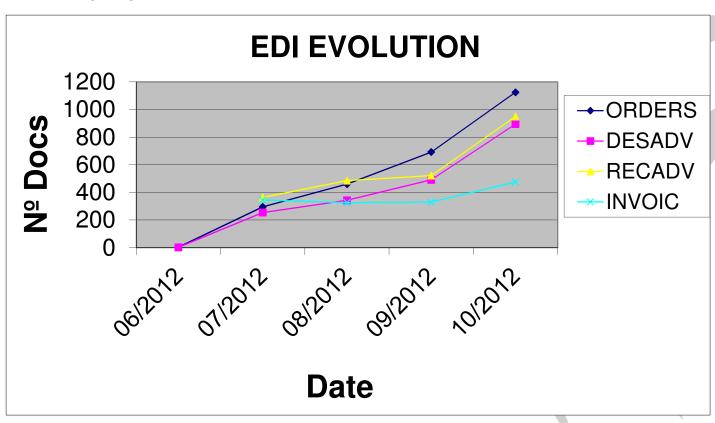
- Identification of products with GTIN
  - Codes information in our Data Base
  - GS1 symbols in the packaging
- Identification of suppliers with GLN
- Implementation of all the messages:
  - ORDERS (**Price**, by sales unit)
  - DESADV with SSCC (00)
  - RECADV (72 hours)
  - INVOIC with electronic signature and Receipt Confirmation
  - GENRAL
- Complete the EDI Test Plan

# 4.- SIGLO - EDI



# Currently

23 suppliers live56 suppliers in tests144 prepared to start test



# Critical points in the implantation of SIGLO:

- Catalogue of all the articles in the Goods and Services Catalogue scope.
- Centers adaptation to the design of
  - New management structures: Provincial Platforms
  - •Logistic management of consumer warehouse.
  - •Logistic management of **consignment**.
  - Reception confirmation.
  - •Spend Agreement management for all the catalogue
- Technical and economic offers only managed by suppliers (Open zone of the Bank)
- Delivery deadlines delays control
- Corporative control panel.

#### 4.- SIGLO

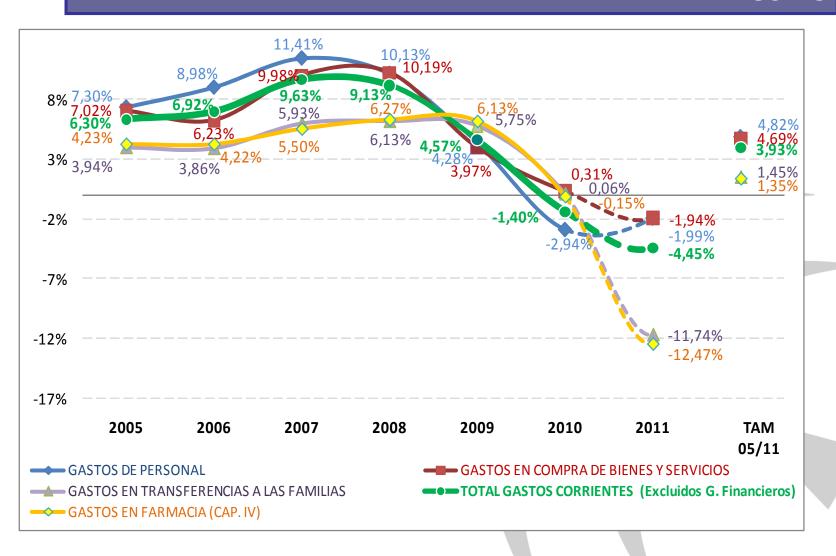
The implantation of the Integral System of Logistic Management (SIGLO) as the corporative tool for economic management, eliminating the 68 initial local systems has supposed:

Optimization, Safety, Standardization, Transparency, Simplification, Order, Corporative Information, Modernization, International Standards used, key questions management, Economic Savings, Professionalization,...

# And overall a **CULTURAL CHANGE**, A NEW LIFE

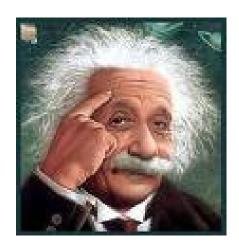


# **RESULTS**



# "There is a motive force that is more powerful than steam, electricity or atomic energy: will power."

Albert Einstein







# MOITO OBRIGADO!