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Making your value chain more visible, secure and sustainable.

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• Can you be both, and create shared value?







- Patient Safety
- Counterfeiting
- Theft
- Rising Costs
- Drug Discovery & Time to Market



Opportunities for Shared Value





- Open vs. Closed
 - Information & Technology
 - Participation (Working Groups)
 - Trust
- Business Requirements & Process
 - Process improvements (speed, cost, safety)
 - Standards enablement
- Global Alignment & Local Implementation







"Shared value offers corporations the opportunity to utilize their skills, resources and management capability to lead social progress in ways that even the bestintentioned governmental and social sector organizations can rarely match."



-- Harvard Business Review, Jan/Feb 2011

